

## **NEW ZEALAND DATA FUTURES PARTNERSHIP WORKING GROUP: NEW APPOINTMENTS**

### **Proposal**

1. This paper outlines our intention, in conjunction with the Minister of Justice, to appoint:
  - a) Dame Diane Robertson as Chair of the New Zealand Data Futures Partnership Working Group from the date of appointment until 30 September 2017
  - b) John Whitehead as Special Advisor to the Chair of the Working Group for six months from the date of appointment:
  - c) the following as Members of the New Zealand Data Futures Partnership Working Group from the date of appointment until 30 September 2017:
    - Lillian Grace
    - Professor Miriam Lips
    - Professor Rhema Vaithianathan
    - Stephen England-Hall
    - Tina Porou.
2. The paper also presents an alternative option for consideration by the Committee. This is:
  - a) The appointment of **Redacted\*** as Member of the New Zealand Data Futures Partnership Working Group in place of Tina Porou

### **Background**

3. On 29 July 2015, Cabinet Economic Growth and Infrastructure Committee (EGI) agreed to establish a small independent cross-sector Working Group charged with building an influential New Zealand Data Futures Partnership (EGI Min (15) 17/2 refers).

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\* Information withheld under Section 9(2)(a) of the Official Information Act 1982 in order to maintain the convention which protects the privacy of natural persons.

4. The Partnership will lift aspirations and champion change, by actively co-ordinating with citizens, businesses, Māori, non-governmental organisations, researchers and government agencies to facilitate more trusted data-driven value. It will provide an outside-in perspective that will support the government agenda for greater data sharing and use. The Partnership builds on the work of the Data Futures Forum, an advisory group to the Ministers of Finance and Statistics active, which was in 2014.
5. The Partnership will work to strengthen the data-use environment in accordance with the guiding principles of value, inclusion, trust, and control by undertaking activities in the following five areas:
  - i. progressing catalyst data-use projects
  - ii. championing data-use innovation
  - iii. facilitating an inclusive social licence
  - iv. identifying key problems and opportunities for the system
  - v. finding solutions.
6. The Working Group will report to the Ministers of Finance, Justice, and Statistics (Lead Ministers), and engage regularly with the Minister for Land Information and the Minister of Internal Affairs.
7. Lead Ministers will agree with the Working Group a Terms of Reference that sets out the goals, ways of working, areas of focus, reporting requirements, and indicators of success for the Working Group.
8. The Working Group will enlist the Partnership and develop an effective work programme that balances value and trust in consultation with Lead Ministers and Members of the Partnership.
9. The Working Group will be the decision-making component of the Partnership, accountable to Lead Ministers for delivery of the Terms of Reference, but working closely with Partnership Members to ensure robust, independent advice and coordinated effort. It is expected that the Partnership will establish sub-groups to work on specific projects.
10. As this is a new Working Group, this proposal is for appointments to all positions.

### **Requirements of appointments**

11. All Members must have the following:
  - commitment to harnessing the strategic value of data for the benefit of all parts of New Zealand, while building trust by organisations and individuals
  - proven ability to connect, broker, work in partnership, and build relationships
  - relevant expertise and experience to lead action and mobilise people and resources to drive change

- high regard by peers inside and outside their domain, for their ability, integrity, and credibility.
12. To maintain a broad range of expertise and experience the Working Group as a whole must have:
- sufficient diversity to ensure that the Data Futures Partnership has balance and can connect where it needs to
  - the ability to lead in the five activity areas (as outlined in paragraph 5 above)
  - a balance of skills: thinking, connecting, doing, solving problems, and innovating
  - strong knowledge about diverse aspects of the data use ecosystem
  - sufficient knowledge to understand different aspects and players in the New Zealand data ecosystem.

### **Appointments**

13. The proposed appointments ensure that the Working Group has an appropriate mix of connections with and knowledge of the business, government, community, Māori, and innovation aspects of the data ecosystem. The proposed Members of the Working Group have the desired mix of skills of connecting, thinking and doing, innovating, and solving problems.

### Chair

14. In conjunction with the Minister of Justice, we intend to appoint Dame Diane Robertson as Chair of the Working Group for a period of two years from the date of appointment to 30 September 2017.
15. Dame Diane Robertson is a longstanding advocate for New Zealanders. She has significant leadership qualities, the ability to bring people together to make a difference, and a strong interest and experience in the use of data to create new value. She is the outgoing Auckland City Missioner and Chief Executive for the Auckland City Mission.
16. In conjunction with the Minister of Justice, we intend to appoint John Whitehead as special advisor to the Chair, for six months from the date of appointment.
17. John Whitehead CNZM is a former Secretary to the Treasury, former Executive Director at the World Bank, and distinguished public servant. As former Chair of the New Zealand Data Futures Forum, John will provide continuity that will assist the Working Group to establish the Partnership as a collective and to connect with Ministers, and public servants.
18. Completed Curriculum Vitae Forms (Cab50-01\_0) are attached for the proposed Chair and special advisor to the Chair.

## Members

19. In conjunction with the Minister of Justice, we intend to appoint the following people as Members of the Working Group, for a period of two years from the date of appointment to 30 September 2017.
  - Lillian Grace
  - Professor Miriam Lips
  - Professor Rhema Vaithianathan
  - Stephen England-Hall
  - Tina Porou or **Redacted**.\*
20. Lillian Grace is CEO of Figure.NZ (previously Wiki New Zealand) and is also a Member of the board of Te Pūnaha Matatini, Centre of Research Excellence. Lillian is a strong voice for a new perspective on data, one where data is a language in which everyone can be fluent. She believes societies, companies, communities and individuals will benefit when anyone can use data to inform their thinking and insights, and she is working to make this a reality every day
21. Professor Miriam Lips, PhD, is Professor of e-Government, School of Government, Victoria University of Wellington, and is a Member of Open Government Partnership Stakeholder Advisory Group, and the Education Sector Identity and Access Programme Board. She was previously an active Member of the New Zealand Data Futures Forum.
22. Professor Rhema Vaithianathan is Professor in Economics at the Auckland University of Technology and a Senior Research Fellow and Visiting Professor at the Singapore Management University. She is a health economist, and has extensive experience on the implementation of predictive analytic tools and the use of big data in health and social services.
23. Stephen England Hall is the CEO of Loyalty New Zealand, Member of the Cambridge University Alumni Advisory Board, and a trustee for Figure.NZ. Stephen has an MBA from Cambridge University and was an active Member of the New Zealand Data Futures Forum.

### *Driving the connection with Māori*

24. Driving the connection with Māori is critical to the success of the Partnership and was a weakness of the original Data Futures Forum membership. As such, we considered a number of candidates who are well-positioned to connect with Māori communities. Two potential candidates are put forward for consideration.
25. Tina Porou is the Head of Communications and Sustainability at Contact Energy. A winner of a 2015 Sir Peter Blake Emerging Leader award, Tina also holds a

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range of governance roles including trustee of the Lake Taupo Forest Trust and Toitu Ngati Porou and board Member on the Waste Advisory Board advising the Minister for the Environment. She is of Ngāti Porou and Ngāti Tuwharetoa descent. Tina is the preferred candidate.

26. **Redacted\***
27. Completed Curriculum Vitae Forms (Cab50-01\_0) are attached for the proposed Working Group Members and for the alternative Member to drive connection with Māori.

### **Representativeness of appointments**

28. We confirm that full consideration has been given to achieve the appropriate gender, age, geographic, and ethnic balance, and an appropriate mix of skills and experience.
29. We note that the proposed shortlist includes a majority of women, and believe this sends a strong message that all New Zealanders can be involved in creating data driven value.
30. There is also a strong Auckland presence. In conjunction with the Minister of Justice, we will work with the Working Group to build an effective geographic balance in the wider Partnership.

### **Remuneration**

31. The Cabinet Office Circular CO (12) 6 Fees Framework for Members Appointed to Bodies in Which the Crown has an Interest, last updated 19 December 2012, provides the fees framework for Members appointed to this kind of body. The Committee is classified as “Group 4: all other committees and other bodies Level 1”. Daily fees of Group 4 Level 1 bodies range from \$375 to \$800 for Members and \$500 to \$1062 for the Chair.
32. It is proposed to pay daily fees of \$800 for Members and \$1062 for the Chair and Special Advisor to the Chair, plus expenses, per day. Fees are not payable to government employees. The fees and other expenses will be covered from the budget agreed by EGI and confirmed by Cabinet (EGI Min (15) 17/2 refers).

### **Appointment process and consultation**

33. We can confirm that an appropriate process was followed in selecting the proposed appointees in terms of the State Services Commission appointment guidelines.
34. In summary, that process included:

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- Consulting the Treasury, Ministry for Women, Ministry of Pacific Island Affairs, Te Puni Kōkiri, and the Office of Ethnic Affairs. In addition, the Ministry of Justice, Land Information New Zealand, and the Department of Internal Affairs were consulted as stakeholders.
  - Nominations were sought from government and support party Caucus colleagues, and Statistics New Zealand approached potential interested parties directly.
  - The positions were also advertised through selected job vacancy websites aimed at this type of appointment.
  - Officials from Statistics New Zealand, Treasury, and the Ministry of Justice reviewed all applications, and identified a shortlist which was discussed with Lead Ministers. Officials worked with Ministers to identify additional options that would ensure a balanced group.
  - Appropriate referee and background checks were undertaken.
  - Consultation on nominees proposed as appointments to the New Zealand Data Futures Partnership Working Group has taken place with the Government Caucus and support parties.
  - In addition to the Minister of Justice (as third co-lead Minister for New Zealand Data Futures Partnership), the Minister for Land Information, and the Minister of Internal Affairs have been consulted.
35. The work of the New Zealand Data Futures Partnership is expected to be wide ranging, engage across many sectors, and have a substantial public profile. This made it important that the process was open and transparent, and used many channels to source a good variety of quality applicants.

### **Conflicts of interest**

36. We can confirm that appropriate enquiries concerning conflicts of interest have been carried out, in accordance with the State Services Commission appointment guidelines, to identify any conflict of interest that could reasonably be identified.
37. The following possible conflicts of interest have been identified, but are not of such significance that they prevent any of the proposed appointments.
- Dame Diane Robertson is a Member of the Ministry of Social Development Housing Assistance Reform Feedback Group
  - John Whitehead is currently engaged by Statistics New Zealand and the Treasury to review the Analysis for Outcomes initiative, which is a key part of the government data ecosystem
  - Lillian Grace – Both Figure.NZ and Te Pūnaha Matatini have some formal relationships within the data ecosystem
  - Stephen England-Hall – Loyalty New Zealand and Figure.NZ have business and other relationships across the data ecosystem.

38. Given the varied nature of the matters to be addressed by the Working Group, it can be expected that conflicts of interest will occasionally arise. The Chair will ensure that there is a suitable process for raising and managing potential and actual conflicts of interest.

### Timing and publicity

39. A media statement will be issued once the appointments have been approved, and all candidates have been notified. We propose that this take place during the week beginning 12 October 2015. Following the public announcement of the Chair and Working Group Members by the Minister of Statistics on behalf of the Lead Ministers, the Chair will proactively engage media to build public awareness of the Partnership, and begin the Partnership recruitment process.

### Recommendations

40. The Ministers of Finance and Statistics, in conjunction with the Minister of Justice, recommend that the committee:
- a) notes their intention to appoint Dame Diane Robertson as the Chair to the New Zealand Data Futures Partnership Working Group from the date of formal appointment until 30 September 2017
  - b) notes their intention to appoint John Whitehead as Special Advisor to the Chair of the New Zealand Data Futures Partnership Working Group for six months from the date of appointment
  - c) notes their intention to appoint the following new Members the New Zealand Data Futures Partnership Working Group from the date of formal appointment until 30 September 2017:
    - Lillian Grace
    - Professor Miriam Lips
    - Professor Rhema Vaithianathan
    - Stephen England-Hall.
  - d) notes their intention to appoint Tina Porou as a new Member of the New Zealand Data Futures Partnership Working Group from the date of formal appointment until 30 September 2017
- OR
- e) recommends that the Ministers of Finance, Justice and Statistics appoint **Redacted\*** as a new Member of the New Zealand Data Futures Partnership Working Group from the date of formal appointment until 30 September 2017\*

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Hon Bill English  
Minister of Finance

\_\_\_\_/\_\_\_\_/2015

Hon Craig Foss  
Minister of Statistics

\_\_\_\_/\_\_\_\_/2015

# Organisation Form

## Cabinet Appointments and Honours Committee

All sections must be completed.

This form is available in Word format at <http://cabguide.cabinetoffice.govt.nz/>

### Organisation

New Zealand Data Futures Partnership Working Group
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### Current Membership

Name	Age	City/Town	Date of original appointment	Expiry date of present term
As this is a new group there are no current members				

### Brief Outline of the Functions and Responsibilities of the Organisation

This organisation will be a small independent cross-sector Working Group charged with building an influential New Zealand Data Futures Partnership (EGI Min(15) 17/2 refers). The Partnership will lift aspirations and champion change, by actively co-ordinating with citizens, businesses, Māori, non-governmental organisations, researchers and government agencies to facilitate more trusted data-driven value. It will provide an outside-in perspective that will support the government agenda for greater data sharing and use.

The Partnership will work to strengthen the data-use environment in accordance with the guiding principles of value, inclusion, trust and control by undertaking the following five activity areas:

- progressing catalyst data-use projects
- championing data-use innovation
- facilitating an inclusive social licence
- identifying key problems and opportunities for the system
- finding solutions.

Use further pages, if required, to provide the information requested

**Date:** 14/09/2015

## CHAIR AND SPECIAL ADVISOR TO THE CHAIR

**Diane Robertson**

### Curriculum Vitae Form

**CAB 50/01**

All sections must be completed.  
This form should be completed in consultation with the candidate where possible.  
This form is available at [www.dpmc.govt.nz/cabinet](http://www.dpmc.govt.nz/cabinet).

<b>Name</b> (family name in upper case; include title if appropriate)	Dame Diane ROBERTSON
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### The Position

<b>Organisation</b>	New Zealand Data Futures Partnership Working Group
<b>Position</b> (Chair/member etc)	Chair
<b>Term</b>	1 October 2015 to 30 September 2017
<b>Payment</b> (per day and/or per year)	\$1062/ day

### How the Candidate Meets the Needs of the Position

<b>Skills and attributes the candidate will bring to the position</b> (eg: business skills, community involvement, cultural awareness, regional perspective – as relevant to the needs of the position)	<p>Dame Diane Robertson is an experienced and respected leader who has a strong understanding of the social and economic value of data.</p> <p>Dame Diane has a practical understanding of data use - she has instigated data creation and managed databases for multiple agencies, including the Auckland City Mission's Family 100 research project (one of New Zealand's leading authorities on families living in poverty).</p> <p>She has a clear understanding of government legislation and its effects, and can work effectively across different sectors.</p> <p>Dame Diane is a competent public and media presenter who can raise awareness about the social and economic value of data.</p> <p><u>Skills</u></p> <p><b>Strategy and Policy Development</b></p> <ul style="list-style-type: none"><li>- Developed Strategy for Wellington Diocese to exit residential care</li><li>- Five year strategic plans developed for Auckland City Mission</li><li>- Worked with McKinsey Team to develop strategy</li></ul> <p><b>Programme Implementation and Management</b></p> <ul style="list-style-type: none"><li>- Hospital for people living with HIV / AIDS</li><li>- Medical Centre accredited with Cornerstone</li><li>- Children's Trauma Programme</li><li>- Sheltered Flatting Programme</li></ul>
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	<ul style="list-style-type: none"> <li>- Residential Care</li> <li>- Family Centre with a range of programmes</li> <li>- Counselling Programmes</li> <li>- Maori Counselling Programme</li> </ul> <p><b>Business Skills</b></p> <ul style="list-style-type: none"> <li>- Currently manages a business with 85 staff and turnover of \$7.5million</li> </ul> <p>Developed budgets and business plans for all programmes and services, including annual business plans and budgets</p> <p>Provides oversight of financial statements, cash flow, monthly projects and annual audit</p> <ul style="list-style-type: none"> <li>- Computer programming and hardware network management</li> <li>- Instigated and managed databases for multiple agencies</li> <li>- Clear understanding of government legislation and its effect on business</li> </ul> <p><b>Business Change Management and Customer Focus Experience</b></p> <ul style="list-style-type: none"> <li>- Restructured services to meet strategy goals</li> <li>- Developed integrated service pathways for customers and clients</li> </ul> <p><b>Research</b></p> <ul style="list-style-type: none"> <li>- Designed the Family 100 Research project that has become one of New Zealand’s leading authorities on families living in poverty</li> <li>- Co-designed with Massey University the research on homelessness and the resulting Home and Housed Report</li> <li>- Used a variety of quantitative and qualitative techniques in research projects</li> </ul> <p><b>Project Management</b></p> <ul style="list-style-type: none"> <li>- Purchased and sold multimillion dollar properties</li> <li>- Oversaw renovation and building projects</li> <li>- Developed and implemented plans for New Zealand’s largest Christmas events</li> </ul> <p><b>Marketing and Media</b></p> <ul style="list-style-type: none"> <li>- Brand design and management</li> <li>- Advertising campaigns</li> <li>- Event planning</li> <li>- Competent public and media presenter</li> <li>- Writes and designs organisation’s annual report</li> </ul> <p><b>Management and Team Work</b></p> <ul style="list-style-type: none"> <li>- Currently leads a team of 85 staff</li> <li>- Provides a clear structure to enable staff to work autonomously</li> </ul> <p><b>Relationship Management</b></p> <ul style="list-style-type: none"> <li>- Partners with major corporates and up to 145 businesses</li> <li>- Clearly identifies stakeholders</li> <li>- Developed and implemented stakeholder plans</li> </ul>
<b>Possible conflicts of interest</b>	Ministry of Social Development – Housing Assistance Reform Feedback Group
<b>Proposals for conflict management</b> (if applicable)	To be agreed with the Working Group as required

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## The Candidate

<b>Name</b> (family name in upper case; include title if appropriate)	Dame Diane ROBERTSON
<b>Address</b>	<b>Redacted Auckland Redacted*</b>
<b>Citizenship</b> (if not New Zealand)	NZ
<b>Age</b>	<b>Redacted*</b>
<b>Current or most recent employment</b> (specify position and employer, include years)	1998 – 2015, Auckland City Mission, City Missioner/CEO
<b>Government board appointments held</b> (current and previous, include years)	<u>Previous</u> Housing New Zealand Advisory Board (Housing Review)
<b>Private and/or voluntary sector board appointments held</b> (current and previous, include years)	<u>Current</u> Committee for Auckland Trust James Liston Hostel Trust <u>Previous</u> Springboard Trust Auckland University Community Advisory Board New Zealand Institute Knowledge Wave Robin Hood Foundation
<b>Qualifications and experience</b> (include significant work history and community involvement)	<p>Courses and Qualifications</p> <ul style="list-style-type: none"> <li>- Women in Leadership Programme - Harvard University</li> <li>- Strategic Leadership - Auckland University</li> <li>- Knowledge Management - Auckland University</li> <li>- Company Directors Course - Institute of Directors</li> <li>- Diploma of Teaching</li> <li>- Diploma of Counselling</li> </ul> <p>Work History</p> <p>1998 – 2015, Auckland City Mission, City Missioner /CEO</p> <p>1995 – 1998 Auckland City Mission, Social Services Manager</p> <p>1994 – 1995 Contract</p> <ul style="list-style-type: none"> <li>- Contracted IT network manager and computer programmer</li> <li>- Contracted to not-for-profits and retail stores to develop databases</li> </ul>

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	<ul style="list-style-type: none"><li>- Wrote and implemented Auckland City Mission's client and fundraising database</li><li>1990 – 1994 Sedgley Family Centre, Manager</li><li>- A multi-agency centre providing counselling, therapy, residential living courses, special education services and Maori counselling programmes alongside a kohanga reo</li><li>1984 – 1994 Sedgley Boys Home, Manager</li><li>- Residential service for teenagers with behavioural problems</li><li>1981 – 1984 Sheltered Flatting Programme - Palmerston North, Manager</li></ul>
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Use further pages, if required, to provide the information requested.

Date: 14/09/2015

**Curriculum Vitae Form**

All sections must be completed.  
 This form should be completed in consultation with the candidate where possible.  
 This form is available at [www.dPMC.govt.nz/cabinet](http://www.dPMC.govt.nz/cabinet).

<b>Name</b> (family name in upper case; include title if appropriate)	John Henry WHITEHEAD CNZM
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**The Position**

<b>Organisation</b>	New Zealand Data Futures Partnership Working Group
<b>Position</b> (Chair/member etc)	Member
<b>Term</b>	01/10/15 to 30/09/17
<b>Payment</b> (per day and/or per year)	\$800 / day

**How the Candidate Meets the Needs of the Position**

<b>Skills and attributes the candidate will bring to the position</b> (eg: business skills, community involvement, cultural awareness, regional perspective – as relevant to the needs of the position)	<p>John brings a passion for the subject. He is an advocate for the wise use of data and its contribution to changing outcomes in our country significantly for the better. However, that use of data has to be done responsibly and ethically, and there is a strong need to develop and nurture an informed social license for this purpose.</p> <p>John has strong experience in Government, culminating in a period as Secretary to the Treasury (2003-2011), and therefore could contribute an awareness of government processes and public policy expertise to the task. He chaired the Data Futures Task Force in 2014 which helped in stimulating a growing awareness of data issues. John works well in a multi-cultural environment (for example, at the World Bank and in interaction with iwi), and has significant community experience being involved in a number of charities. In the limited time he has available, John makes a significant contribution and has a track record of working well with (and leading) teams.</p>
<b>Possible conflicts of interest</b>	From time to time John is contracted by government to provide some services, and in particular he is currently engaged by Statistics NZ and the NZ Treasury to review the Analysis for Outcomes Initiative

<b>Proposals for conflict management</b> (if applicable)	Declare any real, potential or perceived conflicts to the Chair (and others as necessary), and recuse myself from any activity of the Working Group that might be seen to conflict.
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### The Candidate

<b>Name</b> (family name in upper case; include title if appropriate)	John Henry WHITEHEAD CNZM
<b>Address</b>	<b>Redacted Wellington Redacted*</b>
<b>Citizenship</b> (if not New Zealand)	New Zealand and British
<b>Age</b>	<b>Redacted*</b>
<b>Current or most recent employment</b> (specify position and employer, include years)	Chief Negotiator, NZ Treasury (Asian Infrastructure Investment Bank), 2015 to date Reviewer, Statistics NZ and NZ Treasury (Analysis for Outcomes Initiative), 2015 to date Reviewer, Canterbury Earthquake Recovery Authority (2015 Review of Canterbury Earthquake Recovery Act), 2015 to date Trustee, Te Ara (Wellington Activity Centre) Charitable Trust Board, 2015 to date Trustee, Education for Ministry Trust Board, 2014 to date Reviewer, Ministerial Inquiry into the events surrounding the request for a waiver of the diplomatic immunity of a Malaysian diplomat, 2014 Chair, New Zealand Data Futures Forum, 2014 Executive Director, World Bank, Washington DC representing Australia, Cambodia, Kiribati, Korea, Marshall Islands, Federated States of Micronesia, Mongolia, New Zealand, Palau, Papua New Guinea, Samoa, Solomon Islands, Tuvalu and Vanuatu, 2011 to 2013 Secretary to the New Zealand Treasury, 2003-2011
<b>Government board appointments held</b> (current and previous, include years)	Chair and Executive Director Treasury Board (until 31st May 2011)
<b>Private and/or voluntary sector board appointments held</b> (current and previous, include years)	Chair and Trustee, Boxhill Close Trust, Khandallah (current) Trustee, Education for Ministry Trust Board Trustee, Wellington Activity Centre Charitable Trust Board  Executive Director World Bank (until 31st July 2013), including:

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	<ul style="list-style-type: none"> <li>- Chair, Budget Committee 2012-13</li> <li>- Member, Ethics Committee 2012-13</li> <li>- Member, HR Committee 2012</li> <li>- Member, Audit Committee 2011-12</li> </ul> <p>Alternate Governor, World Bank Group (until 31st May 2011)  Alternate Governor, Asian Development Bank (until 31st May 2011)  Trustee, Leadership Development Centre, Wellington (until October 2010)</p>
<p><b>Qualifications and experience</b>  (include significant work history and community involvement)</p>	<p>Significant experience working in governance and with Ministers, the public sector and stakeholders.</p> <p>Postgraduate Papers in Economics and Undergraduate Paper in Accounting (part-time), London School of Economics, 1988 to 1992  MCom (Honours) in Economics, University of Canterbury, 1974  BSC (Honours) in Mathematics, University of Canterbury, 1972</p>

Use further pages, if required, to provide the information requested.

Date: 14 /09 /2015

# MEMBERS

Lillian Grace

## Curriculum Vitae Form

CAB 50/01

All sections must be completed.

This form should be completed in consultation with the candidate where possible.

This form is available at [www.dpmc.govt.nz/cabinet](http://www.dpmc.govt.nz/cabinet).

<b>Name</b> (family name in upper case; include title if appropriate)	Lillian GRACE
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### The Position

<b>Organisation</b>	New Zealand Data Futures Partnership Working Group
<b>Position</b> (Chair/member etc)	Member
<b>Term</b>	01/10/15 to 30/09/17
<b>Payment</b> (per day and/or per year)	\$800 / day

### How the Candidate Meets the Needs of the Position

<b>Skills and attributes the candidate will bring to the position</b> (eg: business skills, community involvement, cultural awareness, regional perspective – as relevant to the needs of the position)	<p>Lillian brings a new perspective on data, one where data is a language in which everyone can be fluent. She believes societies, companies, communities and individuals will benefit when anyone can use data to inform their thinking and insights without requiring intermediaries, and she is working to make this a reality every day.</p> <p>Skills Lillian brings:</p> <ul style="list-style-type: none"><li>• Strategy development and execution – demonstrated through work for think tank the NZ Institute and as a strategy consultant, and also in long-term practical application developing the Figure.NZ organisation and offering.</li><li>• Very strong communication skills</li><li>• Ability to work with people from a very wide range of backgrounds and skills – she engages with many people at all levels of Government, the private sector and also in the grassroots data visualisation and data science groups</li><li>• <b>Redacted*</b></li><li>• Ability to unite parties with varying perspectives</li></ul>
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	<ul style="list-style-type: none"> <li>• Thought leadership in data, innovation, technology and entrepreneurship</li> <li>• Cultural awareness, especially through her time in kapa haka groups in Wairoa and Waipukurau</li> <li>• Regional perspective – born and raised in Waipukurua, Hawke’s Bay, Lillian considers the rural regions of New Zealand an incredibly important part of our future – she has been involved in discussions around the proposed Hawke’s Bay amalgamation, mentored students in the Young Enterprise Scheme in 2014, and is engaged to speak at her former high school’s prize-giving in December 2015</li> </ul>
<b>Possible conflicts of interest</b>	Both Figure.NZ (CEO) and Te Pūnaha Matatini (board member) have many relationships throughout the data ecosystem, some of which are formal client or partner relationships
<b>Proposals for conflict management</b> (if applicable)	Lillian to identify and disclose when a conflict of interest is possible, then the other working group members and chair to decide what action, if any, is necessary to best avoid or mitigate the effects of the conflict of interest.

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## The Candidate

<b>Name</b> (family name in upper case; include title if appropriate)	Lillian GRACE
<b>Address</b>	<b>Redacted Auckland Redacted*</b>
<b>Citizenship</b> (if not New Zealand)	NZ
<b>Age</b>	<b>Redacted*</b>
<b>Current or most recent employment</b> (specify position and employer, include years)	CEO of Figure.NZ (3.5 years)
<b>Government board appointments held</b> (current and previous, include years)	Te Pūnaha Matatini, Centre of Research Excellence, since March 2015
<b>Private and/or voluntary sector board appointments held</b> (current and previous, include years)	Figure.NZ, 3.5 years NZ Innovation Partnership, new appointment

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<p><b>Qualifications and experience</b> (include significant work history and community involvement)</p>	<p>3.5 years as CEO and Founder of Figure.NZ (formely Wiki New Zealand) 2 years strategy consulting as Stakeholders Strategies Limited 2 years at think tank The New Zealand Insititue 6 years at Academy Award-Winning Massive Software Board positions as above</p>
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Date: 21/08/2015

**Curriculum Vitae Form**

All sections must be completed.  
 This form should be completed in consultation with the candidate where possible.  
 This form is available at [www.dPMC.govt.nz/cabinet](http://www.dPMC.govt.nz/cabinet).

<b>Name</b> (family name in upper case; include title if appropriate)	Professor Miriam LIPS
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**The Position**

<b>Organisation</b>	New Zealand Data Futures Partnership Working Group
<b>Position</b> (Chair/member etc)	Member
<b>Term</b>	01/10/15 to 30/09/17
<b>Payment</b> (per day and/or per year)	\$800 / day

**How the Candidate Meets the Needs of the Position**

<b>Skills and attributes the candidate will bring to the position</b> (eg: business skills, community involvement, cultural awareness, regional perspective – as relevant to the needs of the position)	<p>Through my close involvement in the New Zealand Data Futures Forum’s (NZDFF) critical foundation work for this independent New Zealand Data Futures Partnership Working Group, particularly in the development of the NZDFF strategic vision and NZDFF principles, it would be my privilege to contribute to the implementation of the NZDFF work through the activities of the New Zealand Data Futures Partnership Working Group. I am very pleased to observe that, both nationally and internationally, the NZDFF vision and principles have received strong support and acknowledgement for providing a robust policy framework and data innovation ‘test for any country’</p> <p>Skills Miriam brings:</p> <ul style="list-style-type: none"> <li>• Relevant expertise as Member of the NZ Data Futures Forum;</li> <li>• Independent, research-informed thinking and problem-solving, with deep empirical knowledge about information-sharing and privacy behaviours across sectors and different ethnic groups in New Zealand;</li> <li>• Experience with leading, collaborating, innovating, solving problems and doing in large, complex cross-sector and cross country European Framework Projects and other R&amp;D initiatives;</li> <li>• Demonstrable international and national acknowledgement of my academic work, knowledge and expertise;</li> <li>• Relevant international and national networks</li> </ul>
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<b>Possible conflicts of interest</b>	N/A
<b>Proposals for conflict management</b> (if applicable)	Active listening, examining conflicting needs while being respectful of differences, seeking compromise, open and transparent decision-making and rules of engagement

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## The Candidate

<b>Name</b> (family name in upper case; include title if appropriate)	Miriam LIPS
<b>Address</b>	<b>Redacted Wellington Redacted*</b>
<b>Citizenship</b> (if not New Zealand)	The Netherlands – Permanent Resident of New Zealand
<b>Age</b>	<b>Redacted*</b>
<b>Current or most recent employment</b> (specify position and employer, include years)	Professor of e-Government, School of Government, Victoria University, (8.5 years)
<b>Government board appointments held</b> (current and previous, include years)	Current: Member of the Open Government Partnership Stakeholder Advisory Group, (1.5 years) Subject Expert Member of the Education Sector Identity and Access Programme Board, led by the Ministry of Education Previously: Member of the New Zealand Data Futures Forum, 2014 (1 year)
<b>Private and/or voluntary sector board appointments held</b> (current and previous, include years)	Appointment Member of the International Research Society for Public Management Board (2014 – 1 year)

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\* Information withheld under Section 9(2)(a) of the Official Information Act 1982 in order to maintain the convention which protects the privacy of natural persons.

<p><b>Qualifications and experience</b> (include significant work history and community involvement)</p>	<p>PhD (Public Administration), 1996, Erasmus University Rotterdam; EMPA (European Master of Public Administration), 1991, Erasmus University Rotterdam and Leiden University; MSc (Public Administration), 1991, Erasmus University Rotterdam and Leiden University</p> <p>Work History:</p> <p>Professor of e-Government, School of Government, Victoria University of Wellington 2007 – current</p> <p>Research Associate, Oxford Internet Institute, University of Oxford; 2007 – 2010</p> <p>Research Fellow, Oxford Internet Institute, University of Oxford; 2003 – 2007</p> <p>Associate Professor, with tenure, Tilburg Insititue for Law, Technology and Society, Tilburg University, 2001 – 2007</p> <p>Senior Research Fellow of The Netherlands Institute of Government, 2004 – 2007</p> <p>Activity Leader for Social Scientific Research under the European FP6 Privacy and Identity Management for Europe (PRIME) project, 2004 – 2006. PRIME was a four year, integrated R&amp;D Project undertaken by a consortium of c20 industry, government, and academic partners, and received a research grant from the European Commission of more than 10 million Euros (research grant for social scientific research: c460,000 Euros).</p>
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Use further pages, if required, to provide the information requested.

Date: 20/08/2015

**Curriculum Vitae Form**

All sections must be completed.  
 This form should be completed in consultation with the candidate where possible.  
 This form is available at [www.dPMC.govt.nz/cabinet](http://www.dPMC.govt.nz/cabinet).

<b>Name</b> (family name in upper case; include title if appropriate)	Professor Rhema VAITHIANATHAN
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**The Position**

<b>Organisation</b>	New Zealand Data Futures Partnership Working Group
<b>Position</b> (Chair/member etc)	Member
<b>Term</b>	1 October 2015 to 30 September 2017
<b>Payment</b> (per day and/or per year)	\$800/ day

**How the Candidate Meets the Needs of the Position**

<b>Skills and attributes the candidate will bring to the position</b> (eg: business skills, community involvement, cultural awareness, regional perspective – as relevant to the needs of the position)	<p>Rhema Vaithianathan is a Professor in Economics at the Auckland University of Technology, a Senior Research Fellow and Visiting Professor at the Singapore Management University.</p> <p>She is a health economist, and has had extensive experience on the implementation of predictive analytic tools and the use of big-data in health and social services.</p> <p>She is currently PI and co-PI on over \$11m of grants, with projects in New Zealand, US and Singapore. She co-chairs the Singapore Health Economic Association and is on the Abbott Nutrition (Asia Pacific) Science Advisory Board. She also frequently invited to provide expertise in the international and local press as well as to public and private sector agencies.</p> <p>Within the last year she has been interviewed by BBC (Asia Business), Bloomberg Magazine, Radio NZ as well as various newspapers; provided expert testimony on the use of predictive analytics to the Federal Commission on Child Abuse and Neglect (US); appeared on various panels on the use of predictive analytics in US and Singapore and been an expert consultant to Abbott Nutrition (Asia Pacific).</p> <p>She was a Harkness Fellow at Harvard Medical School in 2007 and has a PhD from the University of Auckland.</p>
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<b>Possible conflicts of interest</b>	Some ongoing New Zealand Government (MSD) contracts using Linked Administrative Data.
<b>Proposals for conflict management</b> (if applicable)	Identify to the chair when issues raised coincide with research contracts currently held with MS

Continue on next page if required

## The Candidate

<b>Name</b> (family name in upper case; include title if appropriate)	Professor Rhema VAITHIANATHAN
<b>Address</b>	<b>Redacted*</b> Auckland
<b>Citizenship</b> (if not New Zealand)	NZ
<b>Age</b>	<b>Redacted*</b>
<b>Current or most recent employment</b> (specify position and employer, include years)	Professor of Economics at Auckland University of Technology (1 year) Senior Research Fellow and Visiting Professor at Singapore Management University (3 years)
<b>Government board appointments held</b> (current and previous, include years)	None
<b>Private and/or voluntary sector board appointments held</b> (current and previous, include years)	Abbott Nutrition Science Advisory Board (Asia Pacific)- current Co-Chair Singapore Health Economics Association- current Advisory Boards of various University Research Centres (COMPASS, CHRSP) – 2011-2014
<b>Qualifications and experience</b> (include significant work history and community involvement)	PhD, 2000 (University of Auckland) Professor in Economics, Auckland University of Technology, Senior Research Fellow , Singapore Management University Visiting Professor, Singapore Management University

Use further pages, if required, to provide the information requested.

Date: 14/09/2015

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## Candidate CV Form

All sections must be completed.

This form should be completed in consultation with the candidate where possible.

This form is available at [www.dPMC.govt.nz/cabinet](http://www.dPMC.govt.nz/cabinet).

<b>Name</b> (family name in upper case; include title if appropriate)	Stephen ENGLAND-HALL
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### The Position

<b>Organisation</b>	New Zealand Data Futures Partnership Working Group
<b>Position</b> (Chair/member etc)	Member
<b>Term</b>	1 October 2015 to 30 September 2017
<b>Payment</b> (per day and/or per year)	\$800/ day

### How the Candidate Meets the Needs of the Position

<b>Skills and attributes the candidate will bring to the position</b> (eg: business skills, community involvement, cultural awareness, regional perspective – as relevant to the needs of the position)	Data Futures Forum founding member. Internationally experienced senior executive in data, technology and media industries within large corporations and high-growth companies. Advocate of, and active involvement in, the use of data, insight and technology to elevate decision making and performance at an individual, corporate and social level.
<b>Possible conflicts of interest</b>	CEO of Loyalty NZ Trustee of Figure.NZ
<b>Proposals for conflict management</b> (if applicable)	Remove myself from decisions/discussions where conflicts arise.

Continue on next page if required

## The Candidate

<b>Name</b> (family name in upper case; include title if appropriate)	Stephen ENGLAND-HALL
<b>Address</b>	<b>Redacted</b> Auckland <b>Redacted</b> *
<b>Citizenship</b> (if not New Zealand)	
<b>Age</b>	<b>Redacted</b> *
<b>Current or most recent employment</b> (specify position and employer, include years)	CEO, Loyalty NZ (Nov13 - present) Board Member, Cambridge University Alumni Advisory Board, (Nov14-Present) Board of Trustees, Figure.NZ, (Aug15-Present) CCO/CMO, Syncapse US/UK/Canada, (Feb11-Apr13). Board Member, Cambridge University Communications Advisory Board (Jun11-Sep14). CEO, Razorfish UK (2007-2010)
<b>Government board appointments held</b> (current and previous, include years)	Previous: NZ Data Future Forum 2014
<b>Private and/or voluntary sector board appointments held</b> (current and previous, include years)	Current: Board of Trustees, Figure.NZ
<b>Qualifications and experience</b> (include significant work history and community involvement)	MBA, Cambridge University. Chief Executive Officer, Loyalty New Zealand. Board member, Cambridge University Alumni Advisory Board. Director, Ample Pi Limited . Director, Convento Ventures Limited Former Chief Client Officer and Chief Marketing Officer, at Syncapse. Previously, Chief Executive Officer, at Razorfish UK; Director of Growth & Innovation, at DNA Consulting; Client Delivery Executive, at EDS UK; Business Manager, Applications Delivery, at EDS EMEA; Business Group General Manager, at EDS NZ; Senior Managing Consultant, at Computer Associates (CA) NZ; Senior Project Manager, Service Creation, at Telecom NZ. Previous marketing board member for UK Charity, In Kind Direct.

Use further pages, if required, to provide the information requested.

Date: 14/09/2015

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**Tina Porou**

## Candidate CV Form

All sections must be completed.

This form should be completed in consultation with the candidate where possible.

This form is available at [www.dpmc.govt.nz/cabinet](http://www.dpmc.govt.nz/cabinet).

<b>Name</b> (family name in upper case; include title if appropriate)	Tina Tangi Whaiora POROU
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### The Position

<b>Organisation</b>	New Zealand Data Futures Partnership Working Group
<b>Position</b> (Chair/member etc)	Member
<b>Term</b>	1 October 2015 to 30 September 2017
<b>Payment</b> (per day and/or per year)	\$800/ day

### How the Candidate Meets the Needs of the Position

<b>Skills and attributes the candidate will bring to the position</b> (eg: business skills, community involvement, cultural awareness, regional perspective – as relevant to the needs of the position)	<p>Tina brings strong capability to drive the Partnership's connection with Maori. She has worked in a range of complex Maori organisations and corporates to gain a unique understanding of the drivers of these entities. She is committed to engaging, connecting and brokering with Maori. She is of Ngāti Porou, Ngāti Kahungunu, Ngai Tāmanuhiri, Ngāti Tūwharetoa descent.</p> <p>Tina is keenly interested in innovation and transformational change in commercial organisations and constantly looking for learnings in this space, in particular to use this innovation to answer the hard questions around socio-economic growth, cultural preservation and environmental stability.</p> <p>Tina's knowledge of sustainability, geography, environmental and resource management will add to the Partnership's understanding of different potential uses of data.</p> <p>Tina is a Sir Peter Blake Leadership winner in 2015, as one of New Zealand's most exceptional emerging leaders.</p>
<b>Possible conflicts of interest</b>	Nil
<b>Proposals for conflict management</b> (if applicable)	If there were to be any conflicts I would declare them at a meeting and discuss a plan to ensure this did not hinder the workings of the group.

Continue on next page if required

## The Candidate

<b>Name</b> (family name in upper case; include title if appropriate)	Tina Tangi Whaiora POROU
<b>Address</b>	<b>Redacted Wellington Redacted*</b>
<b>Citizenship</b> (if not New Zealand)	
<b>Age</b>	<b>Redacted*</b>
<b>Current or most recent employment</b> (specify position and employer, include years)	Head of Communications and Sustainability   Contact Energy 2012-present Managing the consenting of the Ohaaki Geothermal Power Station including developing a comprehensive agreement for mitigation for local Iwi
<b>Government board appointments held</b> (current and previous, include years)	Waste Advisory Board, Ministry for the Environment 2013-present
<b>Private and/or voluntary sector board appointments held</b> (current and previous, include years)	Trustee: Lake Taupo Forest Trust 2013 to present Trustee: Toitu Ngati Porou 2013-present Trustee: Pahi I Taua Farm Trust 2011-present <b>PAST GOVERNANCE POSITIONS</b> Tuwharetoa Fisheries 2011-2012 Iwi Collective Partnership 2011-2012 Ngati Porou Whanui Forests 2010-2013 Trustee: Ngati Turangitukua Charitable Trust 2010-2012 Director: Te Kotahi Research Institute, Waikato University 2011-2013
<b>Qualifications and experience</b> (include significant work history and community involvement)	Waikato University 2000 Master of Social Science (Second Class, First Division Honors) Post Graduate Diploma in Maori and Pacific Island Development Bachelor of Social Sciences (Double Major in Geography and Maori Development) General Manager   Te Arawa River Iwi Trust 2010-2012 Secretariat   Climate Change Iwi Leaders Group 2011-2012 Acting CEO   Ngati Porou Whanui Forests 2009-2010 General Manager   Ngati Whakaue Assets Trust 2009-2010 Resource Management Consultant   Ngati Rangī Trust 2010 Environmental Manager   Tuwharetoa Trust Board 2006 - 2009 Commercial Lease Analyst   Carter Holt Harvey 2001 – 2003

Use further pages, if required, to provide the information requested.

Date: 11/09/2015

\* Information withheld under Section 9(2)(a) of the Official Information Act 1982 in order to maintain the convention which protects the privacy of natural persons.

Redacted\*

## Curriculum Vitae Form

CAB 50/01

All sections must be completed.  
This form should be completed in consultation with the candidate where possible.  
This form is available at [www.dPMC.govt.nz/cabinet](http://www.dPMC.govt.nz/cabinet).

<b>Name</b> (family name in upper case; include title if appropriate)	Redacted*
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### The Position

<b>Organisation</b>	New Zealand Data Futures Partnership Working Group
<b>Position</b> (Chair/member etc)	Member
<b>Term</b>	1 October 2015 to 30 September 2017
<b>Payment</b> (per day and/or per year)	\$800/ day

### How the Candidate Meets the Needs of the Position

<b>Skills and attributes the candidate will bring to the position</b> (eg: business skills, community involvement, cultural awareness, regional perspective – as relevant to the needs of the position)	Redacted*
<b>Possible conflicts of interest</b>	Redacted*
<b>Proposals for conflict management</b> (if applicable)	Redacted*

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\* Information withheld under Section 9(2)(a) of the Official Information Act 1982 in order to maintain the convention which protects the privacy of natural persons.

## The Candidate

<b>Name</b> (family name in upper case; include title if appropriate)	<b>Redacted*</b>
<b>Address</b>	<b>Redacted*</b>
<b>Citizenship</b> (if not New Zealand)	<b>Redacted*</b>
<b>Age</b>	<b>Redacted*</b>
<b>Current or most recent employment</b> (specify position and employer, include years)	<b>Redacted*</b>
<b>Government board appointments held</b> (current and previous, include years)	<b>Redacted*</b>
<b>Private and/or voluntary sector board appointments held</b> (current and previous, include years)	<b>Redacted*</b>
<b>Qualifications and experience</b> (include significant work history and community involvement)	<b>Redacted*</b>

Use further pages, if required, to provide the information requested.

Date: 14 Sept 2015

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